April 14, 2021



Marketing Strategic Plan

Prepared by Shiela Lantaca



TABLE OF CONTENTS

1. Inbound Strategy Overview	03
1.1. Company Purpose	03
1.2. Key Personas	04
1.3. Jobs to be Done	05
1.4. Company Goals	05
2. Summary of Campaigns	06
3. Campaigns	
3.1. Campaign 1 - Organic Recipes Email Campaign	08
3.2. Campaign 2 - #ShopLocal Webinar Campaign	13
References	16

1. INBOUND STRATEGY OVERVIEW

1.1. Company's Purpose

Covent Garden Market is a seven-day a week market located in the heart of Downtown London, Ontario. The company is mostly made of merchants and small businesses that offer food, services, local farmers' produce, cultural festivals and events. It was founded in 1835 and flourished in the streets of King, Talbot and Richmond areas by 1845 permanently (Covent Garden Market, n.d.).







Source: Covent Garden Market's Facebook

Ever since the COVID-19 pandemic hit the country last year, the market has been trying to enhance both their online and in-person presence. Their Farmers' Market, especially, is at a disadvantage since it requires potential customers to visit the market. In this project, we will be planning and implementing several marketing campaigns to attract and engage our audience through digital strategies we have learned in this course.



Figure 1: Covent Garden Market Logo

1.2. Key Personas



Buyer persona: Oscar Organic

BACKGROUND

- Line Cook
- Single and lives alone
- Been working as a cook for 3 years

DEMOGRAPHICS

- 25-35 years old
- Earns \$35,000 \$55,000 a year
- York Street, Downtown London, ON

IDENTIFIERS

- Extroverted
- · Avid epicurean
- Independent
- Athletic
- · Values a healthy lifestyle

GOALS

- To purchase organic vegetables and fruits, gras fed beefs and free-range poultry.
- · To have fresh meats and to never refrigerate them.
- To be able to make home cooked meals every day.

CHALLENGES

- Not being able to get fresh ingredients from other supermarkets.
- · No other places to shop local in York.
- Current financial pressure and fewer fresh options in retail stores.

QUOTES:

- "I desire to cook delicious and healthy food out of organic ingredients locally."
- "Local products speak of tradition."
- "Eating clean means eating organic."

PURCHASING BEHAVIOUR

- · Not repelled by in-store shopping.
- · Food adventurer
- · Needs to see products in-store.
- · Looks for fresh and organic products.
- Considers the level of product-satisfaction and convenient shopping experience.

ATTRIBUTES

- · Middle working class
- · Can be reached mostly through email and social media.
- Influenced by social media ads, blogs commercials, online reviews and word-of-mouth shoppers

FAVORITE WEBSITES AND APPS

- Michelin Guide
- The Food Network
- Healthline
- Active Fitness

Figure 2: Persona 1 - Oscar Organic



Buyer persona: Heather Healthy

BACKGROUND

- Store Manager
- Single and lives with friends
- Animals Rights Activist
- Vegetarian for 10 years

DEMOGRAPHICS

- 25-35 years old
- Earns \$50,000 \$70,000 a year
- Richmond Street, Downtown London, ON

IDENTIFIERS

- Healthy vegetarian and active lifestyle
- Hardworking
- Pet lover
- Food concious

GOALS

- To lose weight in a healthy way.
- To find the best nutritional and fitness products.
- To be able to cook meals out of locally produced vegetables.
- To maximize good fat consumption and protein diet.

CHALLENGES

- Cannot find the right ingredients and supplements with maximum protein benefits.
- Fewer "protein" options in vegetarian dishes
- Work constrained, unable to find healthier options that comes with super foods.

OUOTES:

- "I would love to eat protein packed vegetarian alternatives."
- "Supporting animal rights is for a better environment."
- "Losing weight means stronger heart muscle."

PURCHASING BEHAVIOUR

- Careful planner
- Values quality and is less price sensitive.
- Looks for nutrition labels in every product before purchasing.

ATTRIBUTES

- Middle to upper working class
- Can be reached mostly through email and social media.
- Packs own food for lunch or eats healthy options at nearby restaurants
- High level brand awareness and has a lot of vegetarian subscriptions in food apps.

FAVORITE WEBSITES AND APPS

- Epicurious
- · Chef's Palate
- · World Wildlife Fund
- Goodlife Fitness Canada

1.3. Jobs to Be Done

Figures 2 and 3 show the personas we have generated based on our target audience. They are both in the *Consideration* stage in the buyer's journey having identified what they need and are currently looking for options. Our marketing will focus exclusively on customers like them who desire to have a healthier lifestyle and support the community by shopping local. We have chosen this segment because we understand the needs and motives for the current market in order to increase in-person and online customers.

- Oscar Organic represents middle-class working people who wants to make healthy home-cooked meals out of affordable fresh and organic ingredients. We aim to have potential customers like Oscar to purchase local produce from our outdoor Farmers' Market like meats, fruits and vegetables.
- Heather Healthy represents the population of London who wishes to have a healthy vegan diet through vegetable meal purchases, weight loss products and nutritional supplements from Homeopathy. Unlike Oscar, this target market is less price sensitive as they prioritize quality on top of anything else.

1.4. Company Goals

The overall goal of our marketing team is to transform Covent Garden Market as the no. 1 local spot destination of Londoners and potentially those who reside in the surrounding areas of London. This includes both in-person and online shopping categories which appeals to the needs of our target audience in the most convenient yet personalized and meaningful way. To achieve this, we plan to implement these goals in the next three months:

- Accelerate the digital presence of Covent Garden Market with 25% increase in website traffic, social media followers and email subscribers.
- Increase the number of visitors and shoppers that come to our site by 25% with yearly visitors of 100,000 to 125,000.
- Provide online delivery to customers by establishing an e-commerce platform where we get to increase the number of online shoppers by 25%.

We would be able to reach our goals if we continue to prioritize these objectives. As a result, the more web traffic and delivery service we provide, the more exposure will result to a larger reach.

2. SUMMARY OF CAMPAIGNS

Combined Timeline for ALL Campaign Content Releases for May - July 2021

Combined III	HEIIHE IOI ALL CO	iiipaigii C	Content Releases for May - July 2021												
				May				June				July			
Campaign Title	Content Topic	Persona	Format	Week 1	Week 2	Week 3	Week 4	Week 1	Week 2	Week 3	Week 4	Week 1	Week 2	Week 3	Week 4
Organic Recipes Email Campaign	5 helpful tips on how to have a healthy lifestyle	Oscar Organic	Social Media Post												
	Top 5 benefits of eating meals made of fresh and organic ingredients	Oscar Organic	Blog												
	Top 5 wonderful recipe ideas for lovers of organic and fresh food	Oscar Organic	Blog												
	Access to delicious organic fresh recipes	Oscar Organic	Landing Page												
	Delicious meals for a healthy spring!	Oscar Organic	Email												
	Want organic and healthy meal ingredients delivered right at your door?	Oscar Organic	Email												
#ShopLocal Webinar Campaign	5 ways to support small businesses	Oscar Organic, Heather Healthy	Infographic												
	Top 3 reasons why buying local food is awesome	Oscar Organic, Heather Healthy	Video												
	"Local restaurants to your door" Webinar	Oscar Organic, Heather Healthy	Webinar												
	"Why eat plant- based foods?" Webinar	Oscar Organic, Heather Healthy	Webinar												
	"Smoking Meat 101" Webinar	Oscar Organic	Webinar												
	Thanks for attending our webinar. Here's your recording!	Oscar Organic, Heather Healthy	Email												

3. CAMPAIGNS

3.1. Campaign 1 - Organic Recipes Email Campaign

This campaign is a step-by-step process which leads potential customers to subscribe to our weekly newsletters. The email newsletters consist of recipes, product features, discount offers and coupons.

Target Persona: Oscar Organic

Campaign Objectives:

- Increase the number of email subscribers by at least 25%.
- Our email campaigns should produce at least 250 new subscribers per campaign.
- This goal is achievable as we have access to digital tools, knowledge and proven track record of newsletter effectivity sign-ups from the previous year.
- The products and services offered are highly essential and at utmost priority especially in this time of the COVID-19 pandemic.
- We aim to fully achieve this goal 3 months from now.

Platforms and Digital Assets:

- Social Media (Facebook, Instagram, Twitter) In the first 2 weeks, we are trying to increase Awareness through various social media posts (refer to Fig. 4 below) which will lead potential customers to either follow our social media pages or visit our blog and landing page (Fig. 6).
- Blog on Website Features benefits of eating organic and recipe ideas with email sign ups as our hard CTA (refer to Fig. 5).
- Paid Search Engine Optimization (Google/Bing) Using Buzzsumo or Keyword Finder, we will be utilizing paid keywords such as "organic recipes" "healthy eating" "farmers market near me" which specifically focus on people who search for organic products and nearby local markets on search engines.
- Landing Page (Mailchimp) Once our potential customers reach the *Consideration* stage, they will subscribe to our newsletter via the landing page from Google search or from the website.
- Email (Mailchimp) During the *Decision* stage, each subscriber will get a weekly email that features one of the recipes from our blog (Fig. 7). The CTA in these newsletters include products you can purchase online, website visits, social media follows, and a downloadable 25% off coupon when customers visit the Farmers' Market and make their first purchase. The messages each week will be alternately different (e.g. first for coupons or discount on their first in-person purchase and second for delivery) as we aim to increase both in-person visitors and online shoppers.

Campaign 1 Planning Worksheet

Content Title	Date of Release	Platform	Buyer's Journey	Format	Buyer Persona	Topic	Call to Action	Metrics
5 helpful tips on how to have a healthy lifestyle	May - Week 1	Facebook, Instagram and Twitter posts	Awareness	Social Media	Organic Oscar	Steps on how to live a healthy lifestyle	Follow our social media pages or visit our website for more tips	Social media post likes, page follows and website visits
Top 5 benefits of eating meals made of fresh and organic ingredients	May - Week 2	Facebook, Instagram and Twitter posts referring to Blog on Website and Landing Page	Awareness	Blog	Organic Oscar	Understandi ng the benefits of healthy eating through organic food	Subscribe to newsletter	Click through and newsletter subscription completion
Top 5 wonderful recipe ideas for lovers of organic and fresh food	May - Week 3	Facebook, Instagram post referring to Blog on Website and Landing Page	Consideration	Blog	Organic Oscar	Recipe ideas and benefits of meals made of organic ingredients	Subscribe to newsletter	Click through and newsletter subscription completion
Access to delicious organic fresh recipes (Headline: Who says cooking organic meals can't be delicious?)	May - Week 2	Link of the Landing Page in the Search Ads (Paid), Blog and Social Media posts (Facebook, Instagram and Twitter)	Consideration	Landing Page	Organic Oscar	A preview of recipes made of organic and locally-produced ingredients	Click here to subscribe to our recipe newsletter	Click through, newsletter subscription completion, overall number of sign-ups
Delicious meals for a healthy spring!	June - Week 1	Email Newsletter	Decision	Email	Organic Oscar	For consumers who are interested in cooking meals made out of organic and fresh ingredients from local stores nearby	Download coupon for 25% off on first purchase during in- person visit at our Farmers' Market	Email opens, coupon downloads, social media follows, website visits and on-site market visits

Want organic	June -	Email	Decision	Email	Organic	For	Purchase	Email opens,
and healthy	Week 2	Newsletter			Oscar	consumers	products	online
meal						who are	from our	product
ingredients						interested in	Farmers'	purchases,
delivered						cooking	Market	social media
right at your						meals made	featured in	follows and
door?						out of	the recipe	website visits
						organic and	newsletter	
						fresh		
						ingredients		
						they can		
						easily		
						purchase		
						online		

Visual Examples:



Figure 4: Social media posts

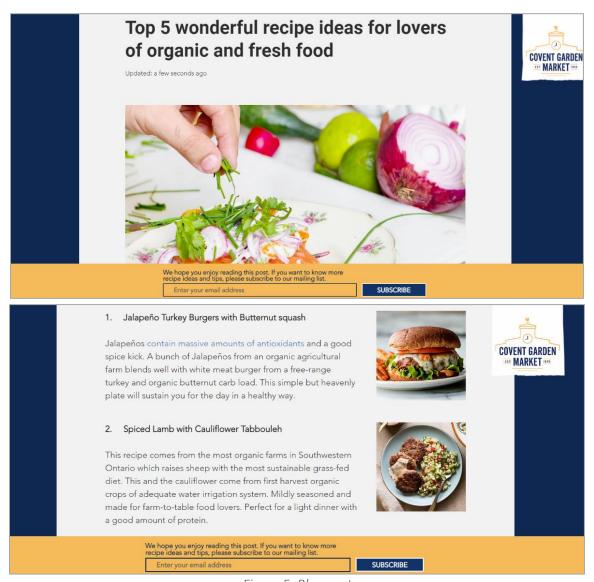


Figure 5: Blog post



Figure 6: Landing page





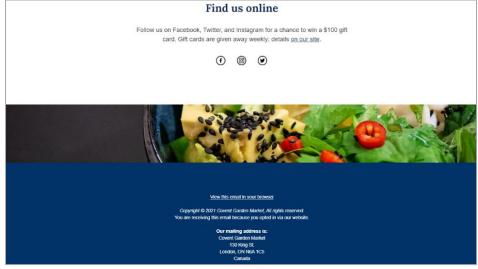


Figure 7: Email newsletter

3.2. Campaign 2 - #ShopLocal Webinar Campaign

The purpose of this campaign is to increase awareness regarding the importance of shopping local and encouraging potential customers to purchase products in nearby stores or through websites rather than third-party delivery apps. This goal can be achieved by inviting our audience to join our webinar series through various social media promotions (both organic and paid ads).

Target Persona(s): Oscar Organic, Heather Healthy

Campaign Objectives:

- These webinars can start with at least 15 attendees or more.
- Have 80% of highly satisfied responses regarding our content. This way, we will be able to assess the number of previous attendees and new attendees in every webinar.
- Our social media specialists are fully equipped with excellent skills and abilities and has all the web tools on hand to increase online presence and create the delivery apps.
- These webinars will help generate additional customers into Covent Garden Market and stimulate brand to product awareness.
- We need to plan and execute at least three webinars in the next three months. This would include customer and merchants' education in the growing market.

Platforms and Digital Assets:

- Infographic and Video To be cross-posted in social media platforms like Facebook, Instagram, Pinterest and YouTube in order to increase *Awareness* when it comes to shopping local (Fig. 8). This includes an invitation in the caption to join a free monthly webinar that will be in the events page of the website (Fig. 9).
- **Email (Mailchimp)** Visitors who are in the events page and register for the webinar(s) they prefer are already in the *Consideration* stage. Those who registered will be added in the mailing list and will receive emails that includes links to the webinar and a downloadable brochure.
- Interactive PDF Brochure This brochure features various products and services from local merchants, restaurants and other small businesses. This will serve as a guide to navigate Covent Garden Market's product and service offerings (Fig 10).
- Webinars (ZOOM) Platform used to host the webinar sessions (Fig 11).
- E-commerce platform for online products (Square or Shopify) These platforms, which are less costly alternative to delivery apps, will be linked to webinar attendees who are already in the *Decision* stage.

Campaign 2 Planning Worksheet

Content Title	Date of Release	Platform	Buyer's Journey	Format	Buyer Persona	Topic	Call to Action	Metrics
5 ways to support small businesses	May - week 1	Facebook, Instagram and Twitter post referring to website	Awareness	Infographic	Oscar Organic, Heather Healthy	Understan ding the importanc e of supportin g small businesses	Like, follow or subscribe to our social media pages	No. of likes, increase of followers, click through to website
Top 3 reasons why buying local food is awesome	May - week 2	Facebook, Instagram, Twitter and YouTube post referring to website events page	Consideration	Video	Oscar Organic, Heather Healthy	Understan ding the importanc e of shopping local food	Register to our free monthly webinar sessions	Number of webinar registrations which are also added in email list
"Local restaurants to your door" Webinar Restaurant Feature: Waldo's on King	May - week 3	Email referring to Zoom landing page	Decision	Webinar	Oscar Organic, Heather Healthy	Advantage s of ordering on company website and offers local alternativ es rather than expensive delivery apps	Click here to download our PDF or visit our e- commerce website	Number of brochure downloads, attendees, Product purchases
"Why eat plant-based foods?" Webinar Vendor Feature: Sacred Earth Vegan Market	June - Week 2	Email referring to Zoom landing page	Decision	Webinar	Oscar Organic, Heather Healthy	Demonstr ate products and services	Click here to visit our e- commerce website	Number of attendees, Product purchases
"Smoking Meat 101" Webinar Vendor Feature: Mark's Fine Meats	July - week 2	Email referring to Zoom landing page	Decision	Webinar	Oscar Organic	Demonstr ate products and services	Click here to visit our e- commerce website	Number of attendees, Product purchases
Thanks for attending our	July - week 3	Email referring to	Post purchase	Email	Oscar Organic,	Replay of webinars,	Download recordings,	Number of upcoming

webinar.	downloadab		Heather	invitation	register for	webinar
Here's your	le webinar		Healthy	to visit e-	the	registrations,
recording!	recordings,o			commerce	upcoming	Product
	nline shops			sites and	webinars,	purchases
	featured in			register in	visit our e-	
	webinars			the next	commerce	
	and			series of	websites	
	registration			webinars	and	
	page for				purchase	
	upcoming				online	
	webinars					

Visual Examples:

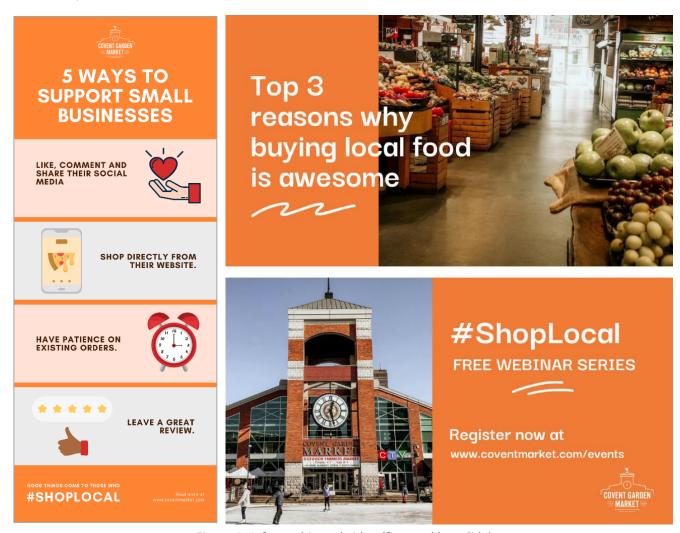


Figure 8: Infographic and video (first and last slide)

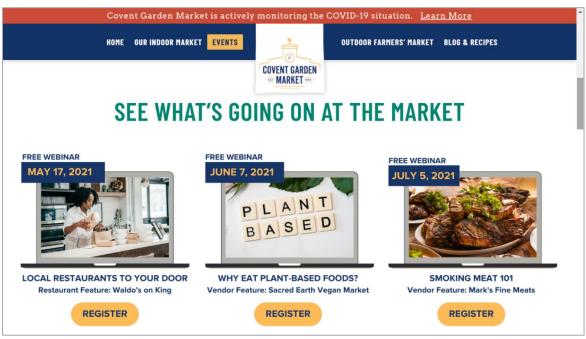


Figure 9: Webinar registration page on website



Figure 10: Brochure attached to webinar invitation

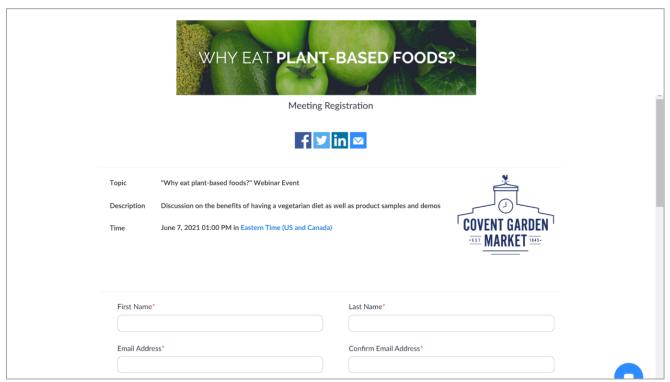


Figure 11: ZOOM registration landing page

References

Covent Garden Market. (n.d.). Retrieved from Covent Garden Market: https://coventmarket.com

Covent Garden Market. (n.d.). Retrieved February 21, 2021, from Covent Garden Market: https://coventmarket.com/market-history/